Coalition C2 Interoperability Challenges

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- Systematic Profile
  - Coalition Interoperability Challenges
  - Summary
Systematic Software Engineering A/S

Århus, DK
- Headquarters
- Project oriented software development
- 311 employees
- SEI CMMI Level 5, ISO 9001:2000 certified and AQAP 110+150

Copenhagen, DK
- Professional services
- 14 employees

London, UK
- International sales & marketing
- Product orientation
- 44 employees
- ISO 9001:2000 certified

Washington, USA
- Sales & marketing, USA
- Product orientation
- 6 employees
Systematic Software Engineering A/S

- Established in **1985** and now Denmark’s largest privately-owned software and systems company
- **370+ employees;** 70% hold a MSc or PhD in software engineering
- High *employee satisfaction* – attractive *workplace* for ambitious software engineers
- Dun & Bradstreet credit rating: **AAA**

**Mission Critical**

- **High solidity. No bank debt** – fully *self-financing*
- **CMMI Level 5** and ISO 9001:2000 and AQAP 2110 + 150
- Supplier of products and projects to more than **27 countries**, export share is 60%
- 97% of our customers would recommend Systematic to other customers
- For further information – see **www.systematic.dk**
Interoperability Solution Bricks

IRIS Connects

The IRIS Messaging Suite:
- IMT
- IOM for Outlook
- IRIS Forms
- IRIS DEF

MIP Suite:
- SitaWare
- Pocket SitaWare
- IRM

Systems
Nations
Forces
IRIS Messaging Suite Overview

**IRIS Organisational Messaging**
- COTS Messaging Systems supporting role based organisational messaging.
- IOM as Windows solution based on MS Exchange & Outlook.

**IRIS Forms**
- COTS product for structured document handling.
- Automated data entry forms understandable to both humans and computers.

**Information Mapping Tool**
- COTS product to map between dissimilar formats.
- User friendly graphical way to translate data between messages and/or databases.
MIP Suite Overview

SitaWare
- COTS Core C2 functionalities
- Situational Awareness and BFT on tablet, laptop and desktop

IRIS Replication Mechanism
- COTS interoperable infrastructure
- Infrastructure on handheld, tablet and desktop

Pocket Suite
- Situation Awareness and BFT on handheld devices
- Complete with infrastructure and messaging
IRIS Customers

NATO
- NATO HQ, NC3A, SHAPE HQ, NATO Commands

National Ministries of Defence in 27 countries
- Austria, Australia, Belgium, Bulgaria, Canada, Czech Republic, Denmark, France, Germany, Greece, Hungary, Ireland, Italy, Netherlands, Norway, Poland, Portugal, Romania, Slovakia, Spain, Sweden, Switzerland, Turkey, UK, USA, UAE and Slovenia

Active Marketing in Many More Countries
- Lithuania, Slovenia, Saudi Arabia, UAE, Oman, Malaysia, Singapore, New Zealand & Chile
- Other countries that NATO co-operates with through Combined Endeavor

Defence Contractors
- Alcatel, BAE Systems, Boeing, CDC, DASA, EDS, ICL, Lockheed Martin, MacDonald Dettwiler, Marconi Mobile, Northrop Grumman, Raytheon (Hughes), SAIC, Telefonica, Thales, etc.
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✓ Systematic Profile

➢ Coalition Interoperability Challenges

■ Summary
Proposed Interoperability Silver Bullets

- You’ve probably heard one or more of the following ‘silver bullets’ to interoperability proposed:
  - XML solves the interoperability problem
  - Web services (SOA) solve the interoperability problem
  - Common data models solve the interoperability problem
  - <insert buzzword here> solves the interoperability problem

- They are also very buzzword compliant.
- They are, however, also … NOT TRUE.
- There is no ‘silver bullet’ that will solve the interoperability problem.
Interoperability ‘Busy Slide’ Simplified

- Logistics
- Vendors
- C2
- Sensors
- Weapons
- Units
- services
- allies

The IT-Knowledge Company
Layered Reference Model

It is useful to use a layered reference model when discussing interoperability…

- OSI layered network model
- SW 7-layered architecture model

In short, when discussing interoperability, we are talking about

- Connectivity
- Syntax (i.e. protocols)
- Semantics (i.e. message- and data model standards and their meaning)
Addressing Proposed Silver Bullets

**XML (eXtensible Markup Language).**
- Allows you to define structure of data (and thereby messages), and to pass both definition and actual data electronically (“Here is the data, … and here is how to read it”).
- Very strong tool in definition of and exchange of data.
- Syntax level (borderline semantics).

**SOA (Service Oriented Architecture)**
- An architectural framework for building flexible, extensible, scalable systems.
- Connectivity level (system structure), syntax level (via use of XML).
- (Web Services is an implementation of SOA)

**Common Data Models**
- ['Common’ means ‘standard’, so I will address standards in general … on the next slide]
Addressing Proposed Silver Bullets (2)

Common Data Models ... Standards

- We are going to have to manage a variety of standards because of:
  - Different areas of applicability
  - Different national interests.
- Even in the utopian scenario, where we ended up with one standard (the one standard to rule them all), we will see different versions or baselines of that standard.
- There is no such thing as instantaneous upgrade (across a fleet, a nation, a coalition, ...), so we will always have to be able to map between different versions of a given standard (in the best case, and between standards otherwise).
- It seems to be easier to agree on standards in the lower layers of the layered reference model (i.e. towards the connectivity end) than at the higher layers.
Paradigms for Exchanging Information

<table>
<thead>
<tr>
<th>Pros</th>
<th>Cons</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loose coupling</td>
<td>Not real time</td>
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<tr>
<td>Manual security</td>
<td>Alternative standards</td>
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<tr>
<td>Proper baselines</td>
<td>Man-in-the-loop (historical)</td>
</tr>
<tr>
<td>Modularity</td>
<td>Closer coupling</td>
</tr>
<tr>
<td>Near real-time</td>
<td>Data size keeps growing</td>
</tr>
<tr>
<td>Near real time</td>
<td>Lack of modularity</td>
</tr>
<tr>
<td>Jamming resistant</td>
<td>Expensive</td>
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<tr>
<td>Data model</td>
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<td>Messaging</td>
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<td>Data link</td>
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Summary

- There is no ‘silver bullet’ that will solve the interoperability problem, ..because interoperability is not a problem that can be solved.
- Interoperability is a persistent challenge that must be addressed every time we integrate systems.
- There are technologies (buzzword compliant technologies too) that help facilitate interoperability (mainly at the connectivity and syntax levels).
- Standards makes the job easier, but there will always be differences to be overcome.
Thank you!
Any questions?