



Ministry of Defence

Adopting Botnet Herders' Techniques in Military C2 Systems

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Overview

Goal:

- To identify botnet herders' C&C techniques that could be adopted in military C2 systems

Outline:

- Introduction
- Military C2
- Botnet C&C
- Comparison
- Conclusions



Introduction (1)

My qualifications:

- BSc Aeronautical Engineering, Bristol, UK
- Defence Fellowship (Masters), Brunel, UK
- PhD Artificial Intelligence, Maastricht, NL

My experience:

- 1966-87: Royal Air Force officer, UK & SG
- 1987-2004: Consultant, Atos Origin, NL
- 2001-09: Professor, U. Pretoria, ZA (20%)
- 2004-12: Professor, NLDA, Breda, NL (50%):
 - *Teaching*: Communication, Information & C2 Systems
 - *Research*: operational ICT & communications
 - *Management*: team of 7,5 lecturers



Introduction (2)

My C4I systems team's research:

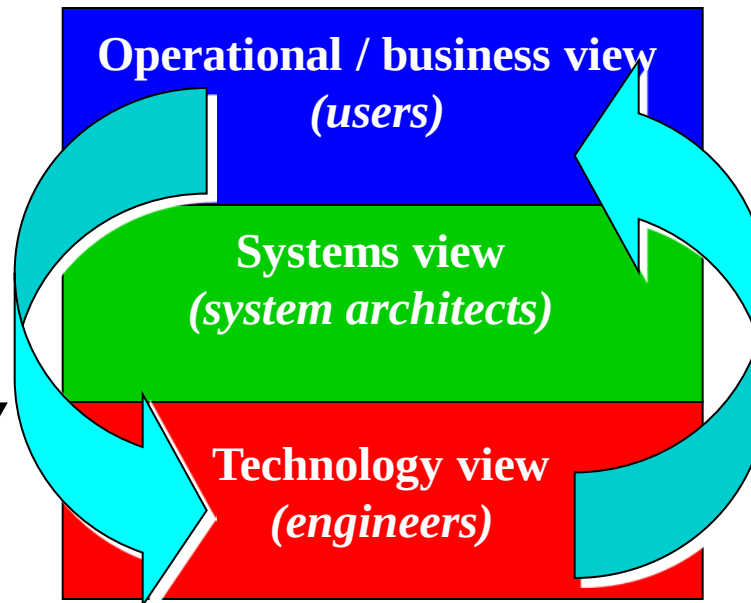
- Focused on:
 - Information & Communication Technology (ICT)
 - Network Enabled C2 Systems (NECS)
 - **Offensive cyber operations**
- Active research into:
 - Actor-network analysis of C2 simulator (PhD)
 - Tools & technologies for offensive cyber ops
 - Social media in C2
 - Information sharing with coalition partners:
 - › Cultural influences (PhD)
 - › Service-oriented computing (PhD)
 - Dynamic workflows for synchronizing C2 (PhD)



Introduction (3)

My research approach:

***Operational
needs impose
requirements
on technology
(eg cyber)***



***New ICTs make
possible new types
of operation
(eg social media)***

My time horizon:





Introduction (4)

Research Question:

Are there operational advantages to be gained by adopting techniques from botnet C&C in military C2 systems?

and in particular:

What would we have to do to operate C2 systems over the “dirty” Internet?



Military C2 (1): operational environment

Four domains:

- Physical
- Information
- Cognitive
- Socio-organizational

Interactions between actors:

- Mostly in physical domain

Key determinants of action:

- Terrain
- Technical capabilities



Military C2 (2): threats & responses

Threats:

- Opposing forces
- To C2 systems:
 - Destruction or disruption of C2 system
 - Denial of access to or disclosure of information

Responses:

- Information security principles:
 - Confidentiality, Integrity, Availability (CIA)
 - Authenticity & Non-Repudiation
- Primarily defensive:
 - “Air-gapping”



Military C2 (3): industrial-age C2

Organizational structure:

- Traditionally hierarchical (“Machine Bureaucracy”)

Mintzberg, 1980

Decision making:

- Centralized

Information flow:

- Formal
- Up & down hierarchy

Galbraith, 1974; 1977; 2008



Military C2 (4): information-age C2

Organizational structure:

- Edge (“Professional Ad-hocracy”)

Alberts & Hayes, 2003

Decision making:

- Centralized goal selection
- Decentralized execution
- Mutual adjustment; self-synchronization

Nissen, 2005

Information flow:

- Formal & informal
- Up & down, across, and between hierarchies



Botnet C&C (1): operational environment

Four domains again

Interaction between actors:

- Mostly in information domain
- Social engineering in cognitive domain

Key determinants of action:

- Cyberspace is man-made:
 - Topology / connectivity
 - IP address equivalent to lat-long:
 - › Easily changed – no inertia
- Free from physical & legal constraints



Botnet C&C (2): threats & responses

Threats:

- Target's developer & system administrator
- OS, FW, AV, IDS & application developers
- Rival botnet herders
- Law enforcement authorities

Responses:

- Exploit vulnerabilities
- Encrypting malware
- Multiple versions of malware
- Remove rival botnets
- Exchange techniques via dark fora & chat channels



Botnet C&C (3): topologies & techniques (1/2)

Botnet generations:

- Open-source
- Kit-based
- Specialized

Czosseck et al, 2011

Botnet topologies:

- Centralized via IRC
- Peer-to-peer (P2P) networks:
 - Random graphs
 - Small worlds
 - Scale-free

Li et al, 2009

Zeldanoo & Manaf, 2009

Wang et al, 2010



Botnet C&C (3): topologies & techniques (2/2)

Communication technologies:

- IRC protocol (popular)
- HTTP
- Twitter

Kartaltepe et al, 2010

Obfuscation techniques:

- Encryption
- Onion routing
- Lookup resilience
- Redundant C&C servers
- Intermittent C&C; calling home
- IP & domain fluxing (cf. frequency-hopping)

Damballa, 2009a/b



Comparison (1)

	Military C2	Botnet C&C
Closed loop	Yes (OODA)	Yes
Tempo	Yes	Yes
Domains	Physical, information, cognitive, social	Information (cyberspace), cognitive
Supervisory control	Commander	Botnet herder
Direct control	Command team & C2 system	C&C servers
Process under control	Subordinate units	Zombie-hosted bots
Targets	Opposing forces	Target systems



Comparison (2)

	Military C2	Botnet C&C
Environment	Terrain, objects (natural & man-made), weather, etc	Open Internet, computing systems, routers, networks
Infostructure	Dedicated; air-gapped from Internet	Embedded in “dirty” Internet
Organizational structure	Hierarchy -> Edge	Centralized (scale-free); P2P (small worlds); unstructured (random graphs)
Threats	Opposing forces	Developers; system administrators; rival botnet herders; law enforcement
Responses	Air-gapping; security classification; need-to-know; policies; SOPs; encryption	Stealth; obfuscation; creating multiple bot varieties



Comparison (3)

	Military C2	Botnet C&C
Legal constraints	National & international law; national boundaries; jurisdictions	None
Physical constraints	Natural, national & man-made barriers; geography; metric distance; inertia of objects; vehicle speed	None Except for diurnal rhythm of users of some zombie & target systems



Comparison (4)

Does C2 = C&C?

- Both closed loop & emphasize tempo
- Both have overall commander
- Both contend with intelligent adversaries
- Subordinates differ
- => Similar in character



Comparison (5)

Botnet herder has easier job in terms of:

- No physical limitations (inertia, distance, speed)
- No legal constraints

But botnet operates in “dirty” environment:

- Open Internet
- Surrounded by targets
- Must “hide in plain sight”
- Must secure assets from malware:
 - Like everyone else
- Confronted with rival botnet herders



Comparison (6)

Military C2 systems “air-gapped”:

- Cannot “live off the land”
- Logistics footprint
- Cut off from useful open-source information:
 - CNN, Google, social networks
- “Air-gapping” is leaky:
 - Updates
 - Careless users
 - USB as WMD



Conclusions (1)

Operational advantages of botnet techniques?

- Enables agility, “living off land”, & reduced footprint:
 - Use existing infostructure
 - Bring Your Own Device
- Integrate formal & open-source information:
 - Use public databases
 - C2 systems as mash-ups:
 - › eg Google Maps, Ushahidi, etc for SA
 - › eg social media as comms channel
- Simplify interoperability with non-military partners
- Manoeuvre & stealth as cyber defence:
 - Instead of fortress thinking (FW, AV, IDS)



Conclusions (2)

Botnet herders further than military C2:

- NML 4? TRL 6?
- Developed range of techniques:
 - Stealth, obfuscation, fluxing, etc.

Made *prima facie* case for adopting their techniques

Recommendation:

- Perform military C2 proof-of-concept (CD&E)



Any Questions?

(Up to 12:00 NL, 29 June 2012:)

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