

C2 Joint Integrating Concept - Implications for C2 Policy

CCRP Symposium

San Diego

21 June 2006

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Scope

- Focused at operational and tactical levels of command, while accommodating strategic guidance and reporting to the strategic level
- Addresses all C2 functions, all JOCs
- Conditions, standards, CONOPS focused on MCO

Military Problem

- How to exercise effective C2:
 - Of interdependent joint forces
 - In coalition and interagency operations
 - In complex, distributed, simultaneous operations against a variety of adversaries
 - In the presence of uncertainty, ambiguity, rapid change
 - Any time and anywhere, including on the move, in transition, and from austere sites

Central and Supporting Ideas

- Central ideas
 - Decentralization of decision authority whenever appropriate
 - Collaborative C2 processes
 - Leader-centric presentations of actionable information
- Supporting ideas
 - Parallel, distributed planning and execution management
 - Effects-based approach
 - Self-synchronization of subordinate forces
 - Flexible approach to joint force and staff organization



Backup

Relation to Joint C2 Functional Concept

- Builds upon Joint C2 FC
- Refines key ideas, capabilities, and attributes to meet needs of JIC
- Develops associated tasks, conditions, and standards

Assumptions

- The following key enablers will be available, but may be degraded in some situations:
 - Secure, trusted, global networking infrastructure
 - Core enterprise services
 - Battlespace awareness information available at all levels of command

Enduring Principles

- Unity of command/effort
- Authority and accountability of the commander
- Offensive

C2 Capabilities

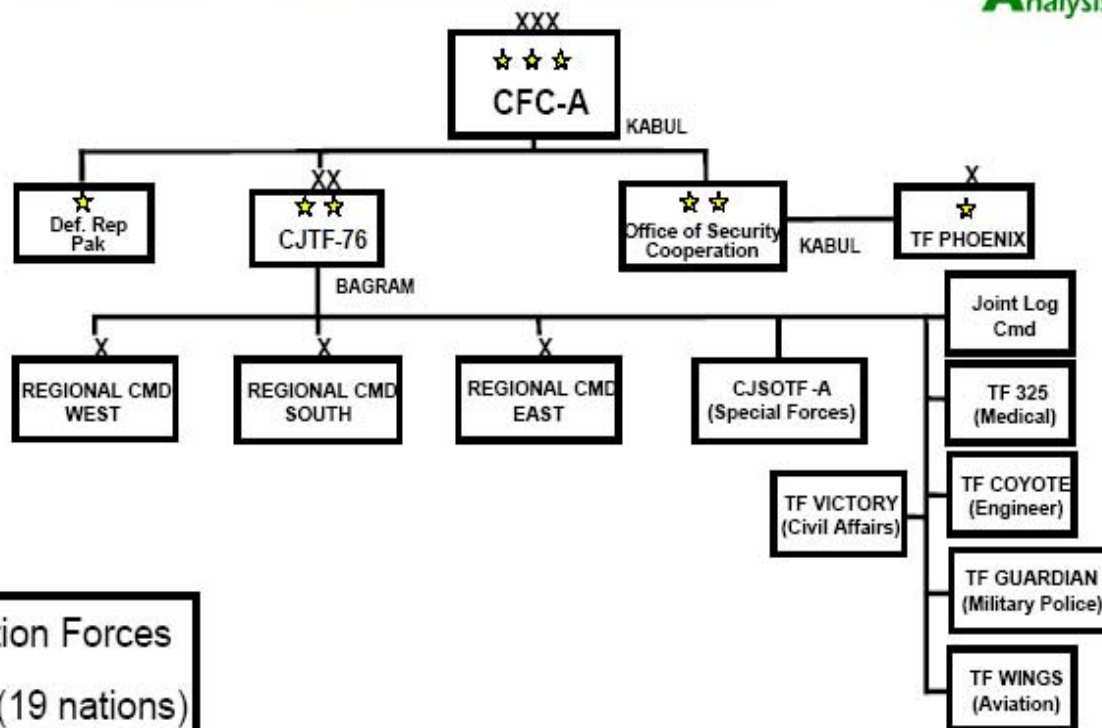
- Exercise command leadership
- Establish/adapt command structures to enable both global and regional collaboration
- Develop and maintain shared situational awareness and understanding
- Communicate commander's intent and guidance
- Plan collaboratively
- Synchronize execution across all domains
- Monitor execution, assess effects, and adapt operations
- Leverage mission partners

C2 Attributes

- Accessibility
- Accuracy
- Agility
- Coherence
- Cohesion
- Completeness
- Flexibility
- Foresight
- Innovation
- Interoperability
- Morale
- Operational Trust
- Relevance
- Responsiveness
- Robustness
- Security
- Speed
- Suitability
- Timeliness
- Understanding

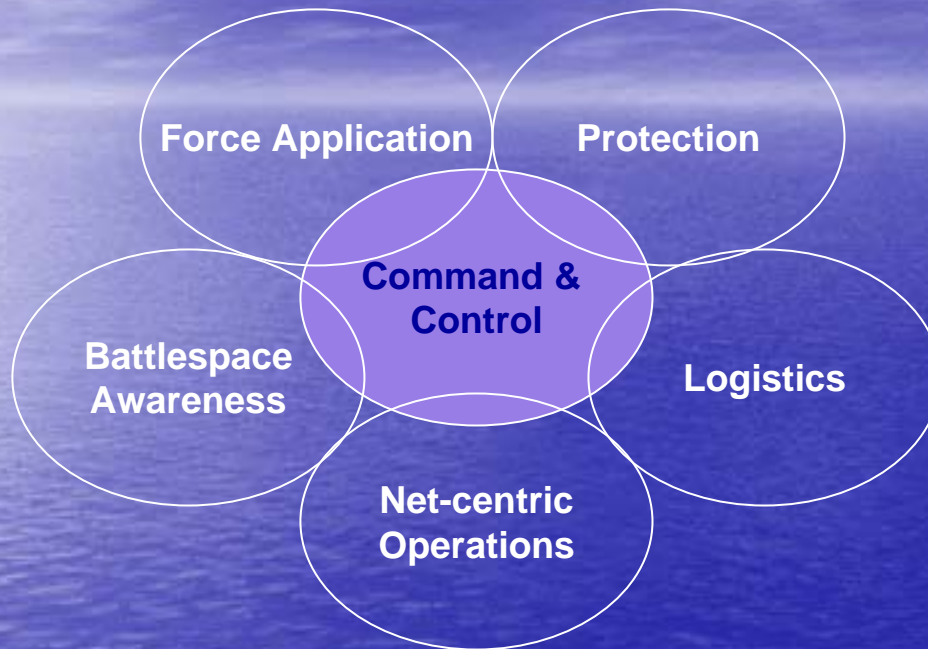
Combined Forces Command - Afghanistan

U.S. ARMY **Center for Army Analysis**



Coalition Forces
Allies (19 nations)
ISAF (36 nations)

C2 is more than an enabler!



Operating Locations:
Garrison
Deployed – Ashore/Afloat
Enroute
On the Move

Strategic

Operational

Tactical

Levels of Command