### Day 1: Tuesday, June 22, 2010

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<tr>
<td>1:00 - 1:30</td>
<td>Wilshire I</td>
<td>144 Clemente, Mark Boeing Track 1</td>
<td>“Who’s got the grease pencil?!” What Cyber Security can Learn from the Outer Air Battle</td>
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<td>1:30 - 2:00</td>
<td>Wilshire II</td>
<td>182 Brethmer, Berndt Swedish National Defence College Track 1</td>
<td>Command and control as design</td>
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<td>2:00 - 2:30</td>
<td>Wilshire III</td>
<td>016 Ma, Norman Aiken, Timothy MITRE Track 1</td>
<td>A Foundation for Evolving Command and Control Activities</td>
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<td>2:30 - 3:00</td>
<td>Wilshire IV</td>
<td>006 Czarnecki, Jonathan Naval War College Monterey Track 1</td>
<td>Philosophy driving Ontology: Ideas from the Past Influencing the Future of Command (and Control)</td>
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<td>3:30 - 3:30</td>
<td>Ocean II</td>
<td>Break</td>
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**Locations:**
- Wilshire I
- Wilshire II
- Wilshire III
- Wilshire IV
- Ocean I
- Ocean II
- Malibu Bungalow
- Catalina Bungalow

**Tracks:**
- 1: C2 Concepts, Theory, and Policy
- 6: Modelling and Simulation
- 3: Information Sharing and Collaboration Processes and Behaviors
- 5: Experimentation and Analysis
- 4: Collective Endeavors
- 2: Networks and Networking
- 9: C2 Architectures and Technologies
- 8: C2 Assessment Metrics and Tools

**Presentations:**
- Augustin, Mikhail Whitcomb, Clifford Naval Postgraduate School Track 6: System Architecture Specification Based on Behavior Models
- Martin Jensen, Jan Grant, Tim NLDA Ljimai, Bas Plamhofer, Rinus Radboud University Track 3: Web Based Dynamic Workflow Systems for C2 of Military Operations
- Wynne, Danielle Evidence Based Research Ruddly, Mary The Salvation Army Track 4: Improving Capability Effectiveness in a Complex Environment
- van der Kleij, Rick van den Broek, Hans Cornelissen, Miranda Essens, Peter TNO Track 2: Bridging Boundaries in Networked Military Organizations
- Donovang-Kuhlisch, Margarete Small, Michael IBM Track 9: Leveraging the Coalitions’ Cloud for Collective Endeavours

**Other Presentations:**
- Clemente, Mark Boeing Track 1
- Whitcomb, Clifford Naval Postgraduate School Track 6
- Ljimai, Bas Radboud University Track 3
- Wynne, Danielle The Salvation Army Track 4
- van der Kleij, Rick TNO Track 2
- Donovang-Kuhlisch, Margarete IBM Track 9

**Additional Presentations:**
- Brehmer, Berndt Swedish National Defence College Track 1
- Brethmer, Berndt Swedish National Defence College Track 1
- Ma, Norman Aiken, Timothy MITRE Track 1
- Czarnecki, Jonathan Naval War College Monterey Track 1

**Conference Schedule:**
- 1:00 - 1:30: Who’s got the grease pencil?!” What Cyber Security can Learn from the Outer Air Battle
- 1:30 - 2:00: Command and control as design
- 2:00 - 2:30: A Foundation for Evolving Command and Control Activities
- 2:30 - 3:00: Philosophy driving Ontology: Ideas from the Past Influencing the Future of Command (and Control)
- 3:00 - 3:30: Break
### Day 1: Tuesday, June 22, 2010

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<td>Byrd, Laura</td>
<td>USJFCOM</td>
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<td>van der Wal, Arieu</td>
<td>NLDA</td>
<td>066</td>
<td>Hew, Patrick</td>
<td>DSTO</td>
<td>073</td>
<td>Begin, Richard</td>
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<td>McMaster, R.</td>
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<td>Haberlin, Richard</td>
<td>da Costa, Paulo</td>
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<td>Allen, Dave</td>
<td>Lichacz, Frederick</td>
<td>Wheaton, Kendall</td>
<td>DRDC</td>
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<td>van Bemmel, Ingrid</td>
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<td>Durham, Jayson</td>
<td>SPAWAR</td>
<td>065</td>
<td>Hudson, Ken</td>
<td>Loyalist College</td>
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<td>Allen, Dave</td>
<td>Lichacz, Frederick</td>
<td>Wheaton, Kendall</td>
<td>DRDC</td>
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<td>Vogelaar, A.</td>
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<td>Wheaton, Kendall</td>
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<td>Johnston, J.</td>
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### Session Details

- **3:30 - 4:00 PM**
  - **Track 1: Program Element Analysis**
  - **4:00 - 4:30 PM**
  - **Track 1: A Harmonization Marketplace: C2 goes social**
  - **4:30 - 5:00 PM**
  - **Track 9: Maritime C2 Strategy: An Innovative Approach to System Transformation**
  - **5:00 - 7:00 PM**
  - **Reception**

### Topics Covered
- **1: C2 Concepts, Theory, and Policy**
- **2: Networks and Networking**
- **3: Information Sharing and Collaboration Processes and Behaviors**
- **4: Collective Endeavors**
- **5: Experimentation and Analysis**
- **6: Modeling and Simulation**
- **7: C2 Architectures and Technologies**
- **8: C2 Assessment Metrics and Tools**
- **9: C2 Architecture and Technologies**

### Location Details
- **Wilshire**
- **Ocean**
- **Malibu Bungalow**
- **Catalina Bungalow**
### Day 2: Wednesday, June 23, 2010

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<th>Location</th>
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<th>Wilshire III</th>
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<th>Ocean I</th>
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<th>Malibu Bungalow</th>
<th>Catalina Bungalow</th>
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<tr>
<td>1:00 - 1:30</td>
<td>Jensen, Eva</td>
<td>Swedish National Defence College Track 1 Mission Design: Fitting the Solution to the Problem</td>
<td>Waters, Jeff Ceruti, Marion SPAWAR Track 6 Modeling and Simulation of Information Flow: A Study of Infodynamic Quantities</td>
<td>Cheah, Mervyn Singapore Technologies Electronics</td>
<td>Chudzinski, Peter Swedish National Defence College Track 3 Overcoming Obstacles to Collaboration</td>
<td>Finmore, Popik, Simpson, AFRL Brunngart, Walter Reed Medical Centre Castle, Oak Ridge Institute for Science and Education Dallman, Ball Aerospace Track 5 Development and Evaluation of the Multi-Modal Communication Management Suite</td>
<td>Galdorisi, George Hozireh, Stephanie SPAWAR Track 4 The Global Maritime Partnership: Networking Challenges and Opportunities</td>
<td>DeFrancesco, Anton McQuerry, Bruce Securiton Track 2 A Semantics-Based Approach to Schema Matching and Transformation in Network Centric Environments</td>
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<td>1:00 - 1:30</td>
<td>Diccon, Joshua</td>
<td>Naval Postgraduate School Track 1 Integrating Cellular Handset Capabilities with Military Wireless Communications</td>
<td>An, Woosung Milhara, Manishka Park, Chulwoo Pattipati, Krishna University of Connecticut Track 6 An Integrated Asset Allocation and Path Planning Method to Search for Targets in a Dynamic Environment</td>
<td>Scott, Aliverna, Cesar University of Waterloo Franck, Hazen DRDC Shuter, Collier Gallium Visual Systems Track 3 Investigating Tabletop Interfaces to Support Collaborative Decision-Making in Maritime Operations</td>
<td>Manso, Bárbara Manso, Marco EDISOF Track 4 Know the Network, Knit the Network: Applying SNA to NJC2 Maturity Model Experiments</td>
<td>Meiler, Peter-Paul IST-090 team, TNO Track 2 INT-090 SAO Challenges for Disadvantaged Grids</td>
<td>Cowen, Michael Kaiwi, Jerry SPAWAR Track 2 IST-090 SOA Challenges for Disadvantaged Grids</td>
<td>Hof, Tinuske de Koning, Lisette LeBuhn, Peter TNO Track 8 Measuring Effectiveness of Teams and Multi-team Systems in Operation</td>
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<td>1:30 - 2:00</td>
<td>DelVecchio Savage, Julie</td>
<td>MITRE Track 1 Composable Capability on Demand: A New Paradigm for the Design, Acquisition and Employment of IT-Based C2</td>
<td>Ramdaras, Umesh Abil, Frans van Genderen, Bert NLDA, Delft University Track 6 Sensor Positioning and Selection in Sensor Networks for Target Tracking</td>
<td>Evans, Karen Cianciolo, Anna Command Performance College Research Hunter, Artan Pierce, Linda ARI Track 3 Modeling interpersonal trust in distributed command and control teams</td>
<td>Brehmer, Berndt Swedish National Defence College Track 5 Towards an understanding of the commander’s coup d’etat</td>
<td>Stewart, Keith DRDC Track 7 The Evolution of Command Approach</td>
<td>Grafman, Olof Lund University Track 9 Key Human System Integration Plans Elements for Command &amp; Control Acquisition</td>
<td>Cook, Maia Szalmin, Harvey Pacific Science &amp; Engineering Group Track 8 When Plans Change: Task Analysis and Taxonomy of 3-D Situation Awareness Challenges of UAV Replanning</td>
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<td>2:00 - 3:00</td>
<td>Klein, Gary Drury, Jill</td>
<td>MITRE Track 1 CIOActive: Enabling Collaborative Option Awareness</td>
<td>JingJing Yan ZhaoYun Danmu XiaoWen Zhou KeJian Zhao National Key Lab of Science and Technology on CHSR</td>
<td>Galdorisi, George Hozireh, Stephanie Jordan, Martin Lapic, Stephen SPAWAR Track 3 Coalition Networking in a Service Oriented Architecture Environment</td>
<td>Chan, Kevin Ioanick, Natalie ARL Track 5 Connections between communications and social networks using ELICIT</td>
<td>Cho, Jin-Hye Swami, Ananthram ARL Track 7 C2 Design for Ethical Agency over Killing in War</td>
<td>Brat, Simon Dfil Track 9 A Framework for Warfighter Information Services - using the concept of a Virtual Knowledge Base</td>
<td>Darr, Timothy Benjamin, Perakath Mayer, Richard Knowledge Based Systems Track 8 Course of Action Ontology for Counterinsurgency Operations</td>
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<td>067 Hew, Patrick DSTO Track 7 C2 Design for Ethical Agency over Killing in War</td>
<td>132 Cho, Jin-Hye Swami, Ananthram ARL Track 8 Mission-Dependent Trust Management in Heterogeneous Military Mobile Ad Hoc Networks</td>
<td>086 Marques, Henrique de Oliveira, José Instituto Tecnológico de Aeronáutica daCosta, Paulo George Mason University Track 9 C2 framework for interoperability among an air component command and multi-agency systems</td>
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## Day 2: Wednesday, June 23, 2010

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<td>3:30 - 4:00</td>
<td>Hecking, Matthias Baneviciene, Tatjana FKIE Track 1</td>
<td>A Tajik Extension of the Multilingual Information Extraction System ZENON</td>
<td>Third Session</td>
<td>Freedman, Daniel Birman, Ken Ostrowski, Krzysztof Cornell University</td>
<td>3:30 - 4:00</td>
<td>039</td>
<td>Masi, Denise Knepley, Joseph Nohls Saltzman, Evan Georgia Institute of Technology Track 6</td>
<td>3:30 - 4:00</td>
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<td>4:00 - 4:30</td>
<td>Moffat, James Scales, Thomas Taylor, Stuart Durr Medhurst, John Larrainzar Track 1 Quantifying the Need for Force Agility</td>
<td>Ludwig, Marie Farret, Nicolas Thales Track 6 Evaluating Enterprise Architectures through Executable Models</td>
<td>Third Session</td>
<td>Grebolder, Jacquey Rainbow, Tania Davidson, Edelman LaSalle, George Mason University Track 7 Executable Models</td>
<td>4:00 - 4:30</td>
<td>154</td>
<td>Powell, John Johnson, Selman LaSalle, George Mason University</td>
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<td>4:30 - 5:00</td>
<td>Naga, Vinod Colombi, John Grimaldi, Michael Hopkinson, Kenneth AFIT Track 1 Mission-Related Execution and Planning Through Quality of Service Methods</td>
<td>Faass, Paul Swinnerton, Stephanie Lyons, Joseph AFRIL Levitt, Raymond Ramsey, Marc Stanford University Vincent, Patrick Northrop Grumman Track 6 Organizational Modeling and Simulation in a Planning Organization Final Result</td>
<td>Third Session</td>
<td>Bekatos, Nickolas Bordesky, Alex Naval Postgraduate School Track 6</td>
<td>4:30 - 5:00</td>
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<td>Bekatos, Nickolas Bordesky, Alex Naval Postgraduate School Track 6</td>
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<th>Track</th>
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<td>Carreno, Jose</td>
<td>SPAWAR</td>
<td>Track 1</td>
<td>1:00 - 1:30</td>
<td>The Penultimate C4ISR Challenge: Reducing Military Manpower and Total Operating Costs</td>
<td>Fusion and Decision Making Experimentation</td>
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<td>Wilshire II</td>
<td>Information Sharing and Collaboration Processes and Behaviors</td>
<td>2: Networks and Networking</td>
<td>Galdorisi, George</td>
<td>Cyber Division</td>
<td>Track 6</td>
<td>1:00 - 1:30</td>
<td>Network Centric Simulation Architecture</td>
<td>Reduced Cognition Requirements and Answering: Identifying the Gaps</td>
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<td>Experimentation and Analysis</td>
<td>3: Information Sharing and Collaboration Processes and Behaviors</td>
<td>Lemon, Alan</td>
<td>Cyber Division</td>
<td>Track 6</td>
<td>1:00 - 1:30</td>
<td>Selective Diffusion of Ratings in Trust Propagation for MANETs</td>
<td>Transmissino and Reception of Commander’s Intent in a Hierarchical Chain of Command</td>
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<td>C2 Approaches and Organization</td>
<td>4: Experimentation and Analysis</td>
<td>Alton, Anthony</td>
<td>Cyber Division</td>
<td>Track 6</td>
<td>1:00 - 1:30</td>
<td>A Microworld Study of Task Force Commanders Executing a Maritime Escort Mission</td>
<td>A Microworld Study of Task Force Commanders Executing a Maritime Escort Mission</td>
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<td>5: Experimentation and Analysis</td>
<td>Stamp, Gillian</td>
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<td>Track 6</td>
<td>1:00 - 1:30</td>
<td>Using Response Surface Methodology as an Approach to Understand and Optimise Operational Air Power</td>
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<td>6: Modeling and Simulation</td>
<td>Baber, Chris</td>
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<td>Track 6</td>
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<td>Using Response Surface Methodology as an Approach to Understand and Optimise Operational Air Power</td>
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<td>C2 Assessment Metrics and Tools</td>
<td>8: C2 Architecture and Technologies</td>
<td>Alston, Anthony</td>
<td>Cyber Division</td>
<td>Track 6</td>
<td>1:00 - 1:30</td>
<td>Using Response Surface Methodology as an Approach to Understand and Optimise Operational Air Power</td>
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**Break**
### Day 3: Thursday, June 24, 2010

#### ELICIT User Group Meeting

**Location:** Wilshire I, Wilshire II, Wilshire III, Wilshire IV, Ocean I, Ocean II, Malibu Bungalow, Catalina Bungalow

**Time:** 3:30 - 4:00 PM

- **Track 1:** Maritime Operations Centers with Integrated and Isolated Planning Teams
  - **083:** Xiaoming Zhou, Chenghao Guo, Kejian Zhao
  - **084:** Lange, Lai, Carlin, Ling, SPAWAR
  - **085:** Kehler, Deans, Nitz, Tam, SRI International
  - **086:** Bolton, Graves, Reestman, Northrop Grumman
  - **087:** SKILL: The Incorporation of Machine Learning Technology into the Strategic Knowledge Integration Web

- **Track 2:** Enabling Multinational Communications with CENTRIXS
  - **088:** Bienvenu, Judith, Cane, Sheila, Carreno, Jose, Bantell, Frank, Galdorisi, George, Grall, Russell, SPAWAR
  - **089:** Track 2 Enabling Multinational Communications with CENTRIXS

- **Track 3:**-human and Machine interaction with Knowledge Bases
  - **090:** Irandoust, Hengameh, Benassioux, Abdellah, Kabanza, Froduald, Bellefeuille, Philippe, DRDC
  - **091:** Track 7 A mixed-initiative advisory system for threat evaluation

- **Track 4:** Translating, verifying and prioritizing information: Analysis of communication and interaction in a NEC experiment
  - **092:** De Spiegeleire, Stephan
  - **093:** The Hague Centre for Strategic Studies
  - **094:** Essens, Peter
  - **095:** TNO
  - **096:** Track 1 C2 That! Command and Control over Post-Industrial Armed Forces

- **Track 5:** On Evolution of C2 Network Topology
  - **097:** Heng Wang, Guangxia Zhou, Shaohuang Zhu, Feng Ding, WeiLi Liang, National Key Lab of Science and Technology on C4ISR
  - **098:** Track 2 On Evolution of C2 Network Topology

- **Track 6:** Architectural Requirements for a Mission Assurance Capability
  - **099:** Friman, Henrik, Swedish Defence Research Agency
  - **100:** Track 7 A Strategic Incident and Crisis Management Concept

- **Track 7:** Architectural Requirements for a Mission Assurance Capability
  - **101:** Friman, Henrik, Swedish Defence Research Agency
  - **102:** Track 7 A Strategic Incident and Crisis Management Concept

- **Track 8:** Architectural Requirements for a Mission Assurance Capability
  - **103:** Friman, Henrik, Swedish Defence Research Agency
  - **104:** Track 7 A Strategic Incident and Crisis Management Concept

- **Track 9:** Architectural Requirements for a Mission Assurance Capability
  - **105:** Friman, Henrik, Swedish Defence Research Agency
  - **106:** Track 7 A Strategic Incident and Crisis Management Concept

**Time:** 4:00 - 4:30 PM

- **Track 1:** Why Are Our IT programs Failing?
  - **107:** Buddenberg, Rex
  - **108:** Naval Postgraduate School
  - **109:** Track 1 Why Are Our IT programs Failing?

- **Track 2:** Analysis of Team Communications to Understand Cognitive Processes used during Team Collaboration
  - **110:** Hutchins, Susan
  - **111:** Kendall, Tony
  - **112:** Naval Postgraduate School
  - **113:** Track 3 Analysis of Team Communications to Understand Cognitive Processes used during Team Collaboration

- **Track 3:** Human and Machine interaction with Knowledge Bases
  - **114:** Irandoust, Hengameh, Benassioux, Abdellah, Kabanza, Froduald, Bellefeuille, Philippe, DRDC
  - **115:** Track 7 A mixed-initiative advisory system for threat evaluation

- **Track 4:** On Evolution of C2 Network Topology
  - **116:** Heng Wang, Guangxia Zhou, Shaohuang Zhu, Feng Ding, WeiLi Liang, National Key Lab of Science and Technology on C4ISR
  - **117:** Track 2 On Evolution of C2 Network Topology

- **Track 5:** Architectural Requirements for a Mission Assurance Capability
  - **118:** Friman, Henrik, Swedish Defence Research Agency
  - **119:** Track 7 A Strategic Incident and Crisis Management Concept

- **Track 6:** Architectural Requirements for a Mission Assurance Capability
  - **120:** Friman, Henrik, Swedish Defence Research Agency
  - **121:** Track 7 A Strategic Incident and Crisis Management Concept

- **Track 7:** Architectural Requirements for a Mission Assurance Capability
  - **122:** Friman, Henrik, Swedish Defence Research Agency
  - **123:** Track 7 A Strategic Incident and Crisis Management Concept

**Time:** 4:30 - 5:00 PM

- **Track 1:** Why Are Our IT programs Failing?
  - **124:** Buddenberg, Rex
  - **125:** Naval Postgraduate School
  - **126:** Track 1 Why Are Our IT programs Failing?

- **Track 2:** Analysis of Team Communications to Understand Cognitive Processes used during Team Collaboration
  - **127:** Hutchins, Susan
  - **128:** Kendall, Tony
  - **129:** Naval Postgraduate School
  - **130:** Track 3 Analysis of Team Communications to Understand Cognitive Processes used during Team Collaboration

- **Track 3:** Human and Machine interaction with Knowledge Bases
  - **131:** Irandoust, Hengameh, Benassioux, Abdellah, Kabanza, Froduald, Bellefeuille, Philippe, DRDC
  - **132:** Track 7 A mixed-initiative advisory system for threat evaluation

- **Track 4:** On Evolution of C2 Network Topology
  - **133:** Heng Wang, Guangxia Zhou, Shaohuang Zhu, Feng Ding, WeiLi Liang, National Key Lab of Science and Technology on C4ISR
  - **134:** Track 2 On Evolution of C2 Network Topology

- **Track 5:** Architectural Requirements for a Mission Assurance Capability
  - **135:** Friman, Henrik, Swedish Defence Research Agency
  - **136:** Track 7 A Strategic Incident and Crisis Management Concept

- **Track 6:** Architectural Requirements for a Mission Assurance Capability
  - **137:** Friman, Henrik, Swedish Defence Research Agency
  - **138:** Track 7 A Strategic Incident and Crisis Management Concept

- **Track 7:** Architectural Requirements for a Mission Assurance Capability
  - **139:** Friman, Henrik, Swedish Defence Research Agency
  - **140:** Track 7 A Strategic Incident and Crisis Management Concept

**Time:** 5:00 PM

**Adjourn**